

# United States Senate

WASHINGTON, DC 20510-0905

Mr. Alan Mulally  
President and Chief Executive Officer  
Ford Motor Company

Mr. Robert Nardelli  
Chairman and Chief Executive Officer  
Chrysler LLC

Mr. Rick Wagoner  
Chairman and Chief Executive Officer  
General Motors Corporation

December 4, 2008

Dear Sirs:

As you may know, Florida's Environmental Regulation Commission on Tuesday voted by 6-1 to adopt California's standards for vehicular greenhouse gas emissions. These standards would require new passenger cars and trucks sold in Florida to reduce heat-trapping emissions 23 percent by 2013 and an additional 7 percent by 2016.

As I review your proposals for federal financial assistance, I ask you to agree not to oppose Florida's move to mandate cleaner and more fuel-efficient cars and trucks. Any effort to lobby against or otherwise derail this bipartisan initiative, led by Governor Charlie Crist, would be adverse to America's long-term energy independence.

Complying with the California rule not only will reduce pollution in Florida, but also could save consumers \$1,000 to \$2,300 per vehicle in fuel costs. It is my belief that past resistance to making clean and high-mileage vehicles is one of the reasons the domestic auto industry is in trouble.

I look forward to working with you on a financial plan for U.S. car companies that also helps Florida and the country by making cars cleaner and more fuel-efficient.

Sincerely,

